







EU Georgia Intellectual Property Project

Identifying IA, Risks and Opportunities: Informing an IP Pre Diagnostic (IPPD) DR ALISON ORR | 4 MAY 2022



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EU Georgia project, funded by the European Union and implemented by the European Union Intellectual Property Office (EUIPO)

www.eugipp.eu



WHO ARE INNGOT?

- Pioneering scalable online IP tools services since 2009 platform for intangible asset identification ('Goldseam'), diagnosis ('Appraise') and valuation ('Sollomon')
 - over £800M/EUR930M/Lari3Bn of 'hidden value' found for SMEs using our systems
- Optimised for international use
- · Already working closely with several financial and other institutions
- Other services IP audit; technology evaluation; training (masterclasses/accelerators)
- Authors of series of influential industry reports on IP and intangibles identification and financing over a five-year period, for IPO, ACCA, OECD and others





Some of our work on the subject

5+ years investigating asset identity & value



https://www.inngot.com/research.html



On today's webinar, we'll cover...

- 1. Reminder of the IP Family
- 2. IP identification 5 categories of IA that you don't register
- 3. Typical issues
- 4. Practical IP management tips
- 5. Insights from delivery of IP audits





WHAT ARE WE SEEING IN IP TERMS?

Trade marks often not registered, lacking in scope or cover an outdated subset of appropriate goods and services

- Even marks that are in use, driving revenue and vital to the company, are often poorly or inadequately protected
- Branding guidelines (to ensure consistent use of brand elements) are often absent

Patenting not always considered

- Searches not likely to be thorough (or understood!)
- Software companies often incorrectly assume that patent protection is not available to them (or if so, that it is straightforward and harmonised)

Trade secrets often poorly managed

- Lack of knowledge of trade secrets and ability to prevent their use if properly managed: often no clear understanding of secrets owned
- Know-how often not captured. Many things considered 'know- how' may actually be trade secrets

Designs very rarely registered, even if relevant

Lack of understanding or appreciation in the SME community

Basic knowledge of copyright often missing

- Ownership issues: stock photos often used without appropriate licensing, IP is not assigned from contractors
- © statement often missing or misused
- Record-keeping and copyright management poor

Contracts and domains

- Lack of understanding of key terms/appropriate royalties (e.g. in licensing)
- Employment contracts often lack standard IP clauses
- Frequently domains are registered to director, designer or web hosting company and not client company

Companies often encounter issues as they grow and internationalise

- As companies export, IP position becomes worse, with little or no protection in key territories
- Risk of distributors registering company trade marks overseas
- Insufficient barriers to entry for competitors

Companies often interested in IP value

To support negotiations or investment



WHAT ARE WE SEEING IN IP TERMS?

Patents generally the best managed assets, where they are relevant

· Mostly filed using professional advisors: often some academic background

Companies often involved in collaborative development (e.g. H2020 funded etc.)

- They know that these arrangements pose some IP risks, but aren't sure why, or how to minimise these
- (Is there further support available that they are not accessing? eg NIPOs, EUIPO/EPO, WIPO, EU IP Helpdesk etc)

Not enough attention being paid to trade marks

Understandable at an early stage, but little visibility of potential future 'road blocks'

Trade secrets often poorly managed

No inventory: lack of security procedures

Lack of awareness of potential copyright/design issues

- Lots of assignments required from contractors
- Insufficient records being kept of inventive/creative process (e.g. in staff notebooks)
- Greater relevance for designs, but most haven't considered protecting them

Strong interest in value development



IP – THE OPPORTUNITY

IP is at the heart of overseas trade

IP-intensive industries account for approximately 81% of the EU's trade with the rest of the world*

IP benefits employees

European firms that own IPRs have on average 20% higher revenue per employee and pay 19% higher wages to employees than firms that do not*;

IP helps export growth

Active IP management makes an SME 10% more likely to report overseas turnover**

And exports lead to new IP

Over 50% of UK firms exporting have evidence that a new product or service evolved because of their business overseas**

However, many companies are not well placed to make the most of their IP:

They don't know what they've got, what it's worth, or what to do with it

* EPO/EUIPOIPR Intensive Industries 2019/21 ** UKTI New markets, new ideas: How exporting fosters innovation and growth 2011



Existing unregistered IP rights? Could they be protected better?



Come into existence automatically on creation of the relevant work

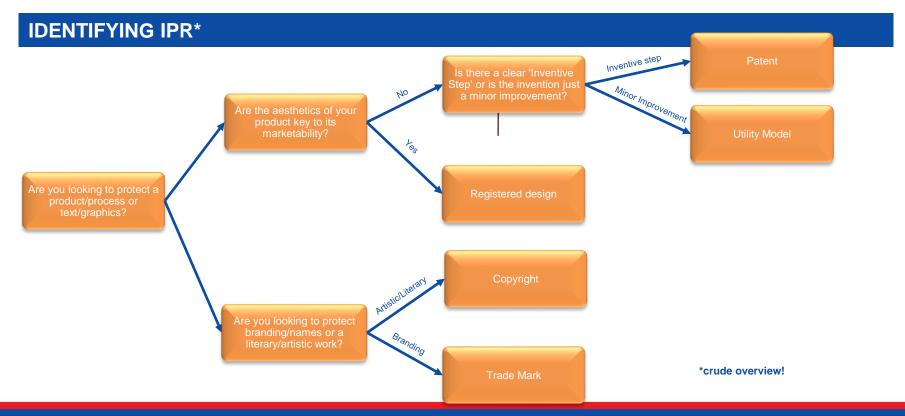
Limited protection:

- Can be narrow in scope
- · Onus on you to prove copying



- Monopoly' rights (no requirement to establish copying)
- 20 year 'negative' right to prevent others from working invention (patents)
- Potentially much broader in scope, particularly patents (no equivalent unregistered right)
- · Easier to trade/raise investment
- Registration procedure before relevant IP/patent office – can take several years in the case of patents



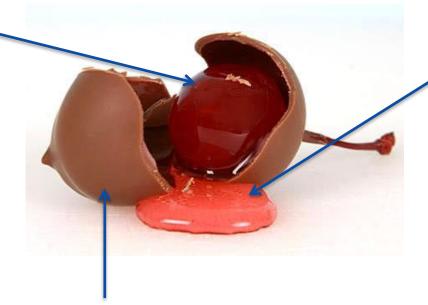




THE IP FAMILY IS BIGGER THAN YOU MAY REALISE

Formal IP rights like patents, trade marks, industrial designs, copyright

(Also, *sui generis database rights*, Gls, plant variety rights, semiconductor topography rights ...)



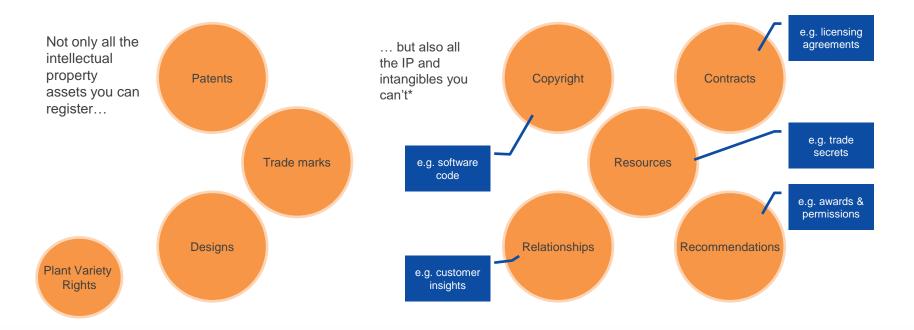
Non-physical things

you own, like trade secrets, processes, contracts, customer & supplier relationships, IP Insurance

The **intellectual capital** you don't own, but you use – including your team, and IP licensed to you



IP assets that are within scope for IPPD



* In some countries

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WHY SUCH A BROAD RANGE?

Registered rights can be verified using external databases – useful for financing etc. as a 'fixed charge' (security interest) can be taken over them - but their importance varies from business to business

Copyright covers not only creative works but business-critical assets like software code and database designs

Contracts are vital to maximise the value of your IP (exit). They can help lenders and investors understand how much reliance they can place on your forecasts

Resources and relationships reveal whether you have the internal and external competencies and connections to deliver on your plan

Recommendations (assets not necessarily unique to you) may include endorsements and permissions essential for trade





COPYRIGHT - SUMMARY



Applies to artistic, dramatic, literary, musical and other types of work (software)



西

Protects the expression of an idea, and not the idea itself.

Must be original



Although arises automatically, the work must be fixed (e.g. written or recorded)

COPYRIGHT

- Automatic
- Copyright registry/depositary (e.g. USA, Georgia)
- Software
- Berne Convention
- EU cross-border:
 - e.g. Rights in databases/portability of online content service



COPYRIGHT

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Software code

Original and unique computer program(s) or 'firmware' developed or acquired and owned by your organisation which support its day-to-day operations and/or sales

Available

Software app(s)

Applications running on third party platforms based on their proprietary operating systems that are used to deliver your organisation's products and/or services

Database(s)

Selection and arrangement of content into a system created by your organisation to facilitate future retrieval and interrogation, e.g. definitions of fields, data types and data interrelationships

Website (transactional)

A website used to place orders and/or transact business via the internet

Website (informational)

Translations, adaptations, arrangements and other alterations of material originating from a third party, e.g. music or preexisting literary or artistic works

Process documentation

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Documentation developed or commissioned and owned by your organisation relating to products, services, processes, business models or solutions. Includes manuals, drawings, flow charts/ diagrams, manufacturing specifications, tables and templates

G Notebooks

Research or laboratory notepads, production notes, sketchbooks and other informal records of inventions, experiments or designs (in paper or electronic form)

Employee handbook

A detailed set of policies and instructions, specifically created as a point of reference for staff at your organisation (includes induction manuals)



COPYRIGHT – TYPICAL ISSUES

- Date of creation
- Bogus registries
- · Keep confidential copyright materials secret
- Assert your copyright when your works are made public e.g. © [Company Name] 2021. All Rights Reserved
- IP ownership!
- · Failure to retain evidence
- No assignments on commissioned works
- Moral rights
- Employee handbook e.g. staff use of images from internet without checking ownership/usage rights; Creative Commons...



TRADE SECRETS

Very common and often the best way to protect a company's competitive advantage

Laws can prevent others using a company's trade secrets for unauthorised purposes however the information is obtained

Useful if:

- It is likely that confidentiality must/can be observed for a considerable period of time
- The trade secret behind revenue-generating activities does not need to be disclosed to the public
- Reverse engineering of trade secret is difficult





TRADE SECRETS - OVERVIEW



Protects confidential information only known to the organisation

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Q –	

Can protect recipes, pricing/business strategies, algorithms, coding, processes, methodologies....

Q

Information must have properties of secret info about it; commercial value to it because it is secret; reasonable steps taken to maintain secrecy



Recipient of information must be subject to an obligation to keep it secret

TRADE SECRETS

- Automatic (if steps taken to protect confidentiality)
- · EU trade secret directive
- · Law can be used if info used for unauthorised purpose
- Civil law (EU*) vs Criminal law (US)
- Public interest defence



TRADE SECRETS – TYPICAL ISSUES

- SMEs unaware of TS Directive definitions have they taken 'reasonable steps' to maintain secrecy? EDUCATION
- Trade secrets often poorly managed CHECK
- No inventory CREATE
- Lack of security procedures CHECK





TRADE SECRETS – PRACTICAL STEPS



Label the information as secret - Secrets should be clearly marked as confidential, stored and catalogued securely; Implement controls on physical and electronic confidential documents

Restrict Access to Information with access restricted to those with a "need to know"

Use metadata

TS use – a big risk is accidental or deliberate disclosure by employees, former employees or other confidants. This should be addressed in formal agreements, backed up by training

Encourage good practice - use of NDAs <u>prior</u> to discussing anything secret with a third party

Trade secrets can be used to obtain tax relief in some jurisdictions (for example, via the Knowledge Development Box in Ireland)



PATENTS VS TRADE SECRETS



- TS are cheaper
- Unlike patents, no requirement to publish technical information
- Patents expire after 20 years/ trade secret indefinite lifetime
- TS applicable to all technologies
- By maintaining the technology as a trade secret, there is no risk that a patent application will be unsuccessful after it has been placed in the public domain (meaning sensitive information would not be disclosed without obtaining any protection in return)

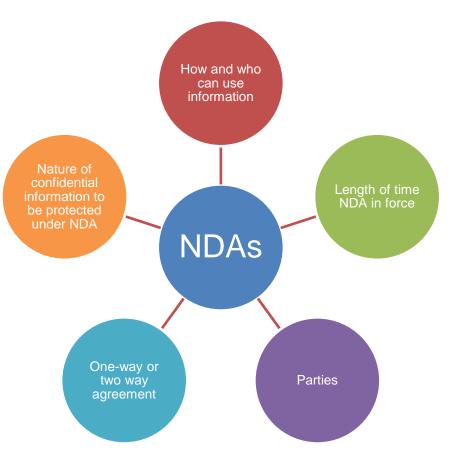


- Trade secrecy does not provide any protection against reverse engineering: if an invention can be copied in this way, it may be preferable to seek patent protection for it
- Trickier to enter into negotiations e.g. with an investor



IP IN CONTRACTS





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EMPLOYMENT CONTRTACTS



A definition of "confidential information"

A definition of an "invention"

A definition of "intellectual property"

Non-compete / nonsolicitation clauses

Clauses that require the employee to assist the company in obtaining good title to all inventions and IP

Use of IP during / after employment



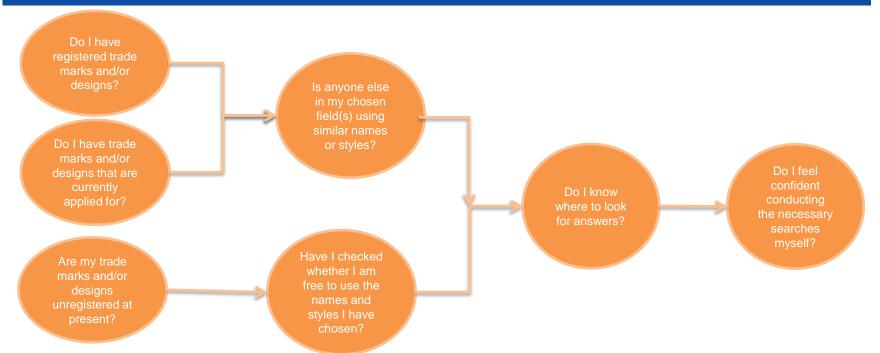
DOMAIN NAMES – PRACTICAL STEPS

- · Often SMEs may register one domain name eg SMEbiz.com or SMEbiz.eu
- Single domain name registrations can limit 'footfall' and increase bad faith
 registrations/squatting
- Consider defensive registrations (low cost) and use landing pages/redirects
- Social media accounts and registered trade marks should be coordinated and secured for key trade marks
- Often domain names are not secured in the name of the company can cause issues later
- · Consider a domain name strategy as per other assets in the business





USE OF IP SEARCHES



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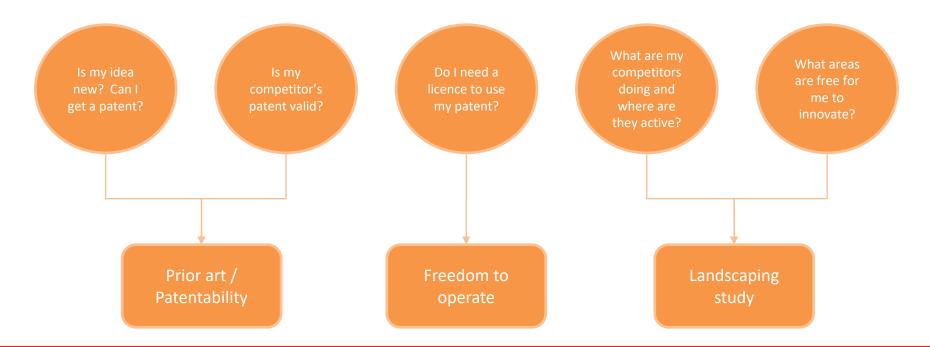


IP DATABASE USE FOR BUSINESS INTELLIGENCE

No	Question
i)	I want to know what my competition is thinking of doing next
ii)	I need to understand more about how competing products work
iii)	I would like to find sales opportunities among other firms working in my field
iv)	I need access to related technologies in order to build new or better products
v)	I am looking for additional distribution channels



REASONS FOR PATENT SEARCHES



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Other risks to consider

Forgetfulness

It is the owner's responsibility to know and diarise all the due dates within the IP registration process. A good attorney will remind you, but others (including official bodies) won't always do so.

Confidentiality

Your directors may understand what information must be kept secret. Do your staff know? What do their employment contracts require?

Licence infringement

If your developers 'borrow' software code from third parties, will you own it? Will someone else sue you for copying it?

Failure to retain evidence

If your ownership of IP (including copyright) is challenged, proving that you came up with the concept independently could prove critical. Have you kept your 'workings'?

Lack of budget

Important to factor in registered IPR costs etc

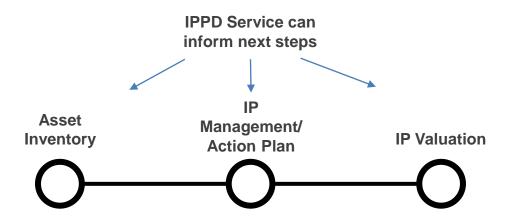
Bogus registries

You may start to receive unsolicited mail requesting fees to maintain IP rights

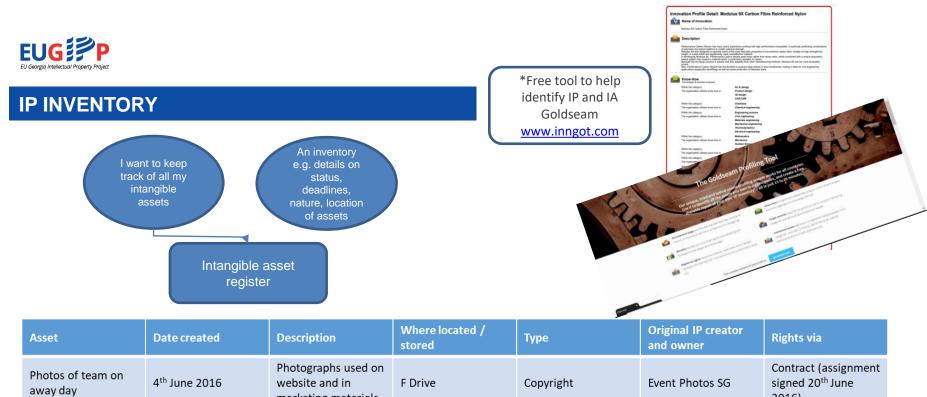


STEPS TO MAXIMISING THE VALUE OF IP

- Identify and describe value-producing intellectual property and intangible assets
- Routinely consider how IP management could be improved
- Quantify the value that the assets represent







away day	4 th June 2016	website and in marketing materials	F Drive	Copyright	Event Photos SG	signed 20 th June 2016)
Trade Mark SG12334334 Classes 9 and 35	16 th Mar 2014	Company logo in greyscale	<u>SG TM SG12334334</u>	Trade mark	Internally owned. Drawn by employee	Employment
Service agreement	8 th Feb 2016	Key contract with XXY to supply our services	Filing cabinet 1 Draw 2	Contractual	Internal	

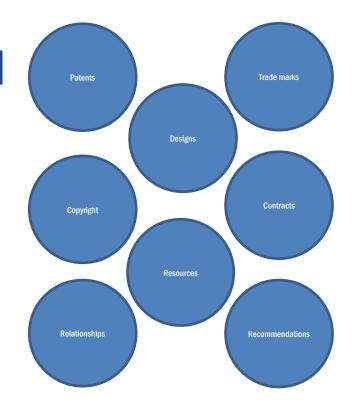


Summary

An example of just one use of IP – raising finance - there is an increasing appreciation among all kinds of financiers of the vital role IP plays in driving business value

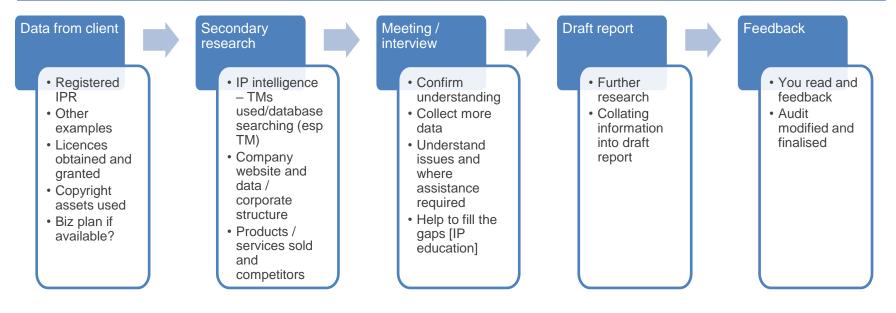
Essential to understand **what** assets are present have, **how** these produce value, and **how much** to use them constructively in negotiations

Of course, the same applies to licensing, collaboration, exits and any other uses, which we will discuss later in the session





TYPICAL 'JOURNEY'





USES OF IPPD*



*Not drafting applications/contracts

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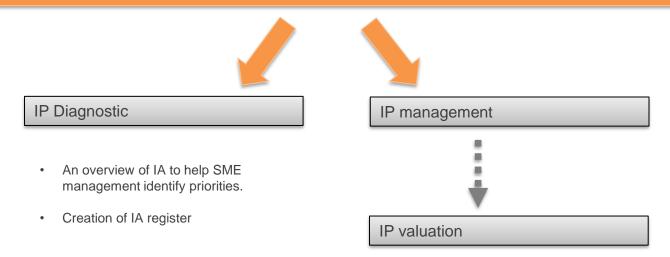


ONLINE TOOLS TO HELP WITH IP 'PREDIAGNOSTIC' AUDITS

"An IP audit allows a firm to gain a clear picture of

a company's IP assets to ensure that it

is able to manage its own IP and develop an effective management plan or strategy to run and grow the business."





INNGOT TOOLS

We are best known for our innovative online platform: it hosts a toolkit for **IP discovery** (Goldseam), diagnosis (Appraise) and valuation (Sollomon)

It provides a consistent, standardised method of IP assessment (can be used as a standalone tool by companies/business advisers...)

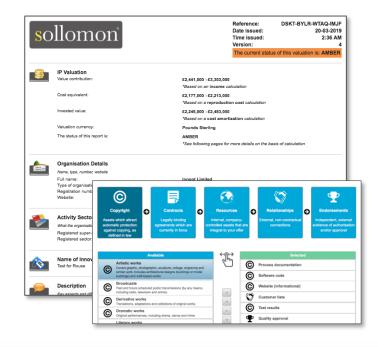
Over £800m/EUR930m of 'hidden value' found for SMEs using our systems

A £250k Innovate UK award is helping us source the data needed for new **IP-backed lending** solutions

We are UK-based but operate internationally

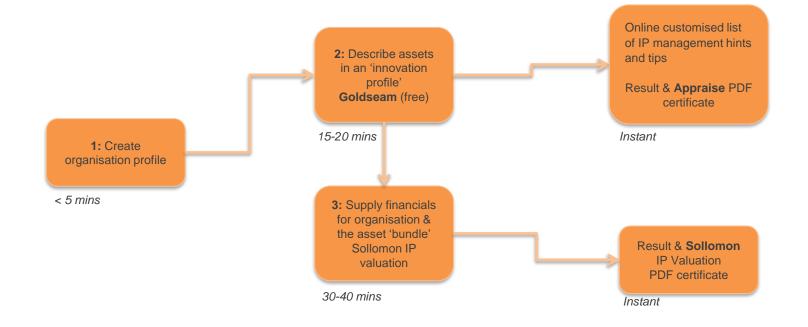
We have produced a range of influential research on IP identification, valuation and financing...

We provide **specialist IP services** like IP audits and technology evaluation reports & training (masterclasses/accelerators)





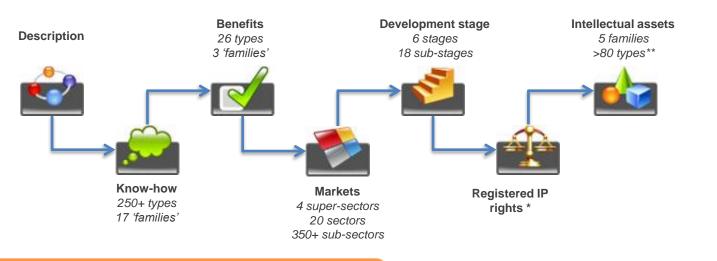
FURTHER ONLINE TOOLS – AN OVERVIEW OF THE ONLINE PROCESS



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Goldseam innovation profile



Helps you generate a standardised, comprehensive inventory

Patent families can be populated from one family member saving you time

** Constantly being updated based on new research



IP DIAGNOSTIC – YOU CAN USE GOLDSEAM TO CAPTURE IPR

Universa	I	Countr	y-specific			
Rights available in	most countries	Rights only re-	jistrable in certain cou	untries		
Trade mark	Patent Design	Copyright	Utility model	Geographical in	dicate	or
lected registere	d rights:					
Right type	d rights: Number	Title	Status	Activity date		
	-	Title Carbonweave	Status Registered	Activity date Registration date : 16/10/2008	-	
Right type	Number			Registration date	1	
Right type Trade mark	Number 2507468	Carbonweave	Registered	Registration date : 16/10/2008 Registration date	54	-



GOLDSEAM IP PROFILING TOOL – INTELLECTUAL ASSET SELECTION:

Copyright assets

As defined in law, but broken down to make them easier to understand, like software code

Contracts

Resources & relationships

- Assets that are 'built-in' to the offer, like trade secrets and proprietary • processes
- Assets linked to knowledge and contracts, like specialist/technical know-how • and licences

Endorsements

Evidence of acceptance, like awards and accreditations

♠ > General > Know-how > Benefits > Market sectors > Sub-sectors > Registered rights > Intellectual Assets > Summar

Lastly, identify all the non-physical assets you believe to be relevant from each of the five categories below.

You are likely to have assets that fall into a number of categories. Click each icon to review the content and descriptions, then just drag the items you want from the 'available' to the 'selected' list or double click to select. Choose as many from each category as you consider relevant.







Appraise report outputs = IP audit management points

Instant on screen report

- A personalised Action Plan (to IP profiled by Goldseam)
- Highlights risks requiring attention
- · Information to help make most of your IP
- · Tips on how to make IP stronger or more commercially stronger

e.g. What should you be doing to protect your IP, exploit it and generally getting your intangibles working harder on your behalf – e.g. Do you own your IP? Do you use NDAs (includes links to model templates)? Are you at risk of infringement? Can you protect rights better with registered rights? Information on international Systems

- Useful online layout that can be managed online and shared with work colleagues/business advisers
- Tailored precisely to your profile to make sure it is 100% relevant to your innovation challenges.
- Regularly updated, including for country use (specific national IP laws)



• •	
2	Other information to help you make the most of your IP
i	Tips on how to make your IP stronger or more commercially s

uccasefu

Potential risks which may require your atte

Your IP action plan for: Sollomon valuation methodology for IP & intangibles

Reg	istered Rights	ļ
-	General Information	[Hide All] 💡
⚠	Beeness of intellical registrical When your rights are applied for publication registrated or granted, you may reache a number of official-looking letters offering to reaced your rights in private, non-official directories. Unless the letter comes from National/Registrial/Off or its forwards from your particult actions. please device the validity of short letters ()	Hide Done
	Make sure you stay on top of all your registration, renewal or office action dates, otherwise you will lose valuable assets. Reminders are rarely sent by official offices, and missing a deadline can cause irrevocable damage.	Hide
	Have you considered what you will do if someone infringes your rights? And how will you find out whether anyone has? It is highly advisable to have a plan to deal with both points.	Hide Done
Â	Don't forget to keep the registration authonties (like the intellectual Property Office) advised of any changes to your contact details for correspondence, and tell them if you add or change information on your professional advises - otherwise you could miss out on important reminder.	Hide Undo
<u>^</u>	Choose a reminder system based on your budget, the size of your registered IP portfolio and your organisation's internal IP knowledge. Options include instructing your patent attorney to take responsibility for date monitoring; contracting with a specialist firm to pay fees on your behalf when due; or managing deadlines internally with a calendar and reminder system.	Hide Done
-	Trademarks	[Hide All] 💡
i	Mala sare non-keep the status of your trade mark-up to date on the imget system; so that you'll receive the right information from re there are resolves information are units evolve and to be the target target.	Hide

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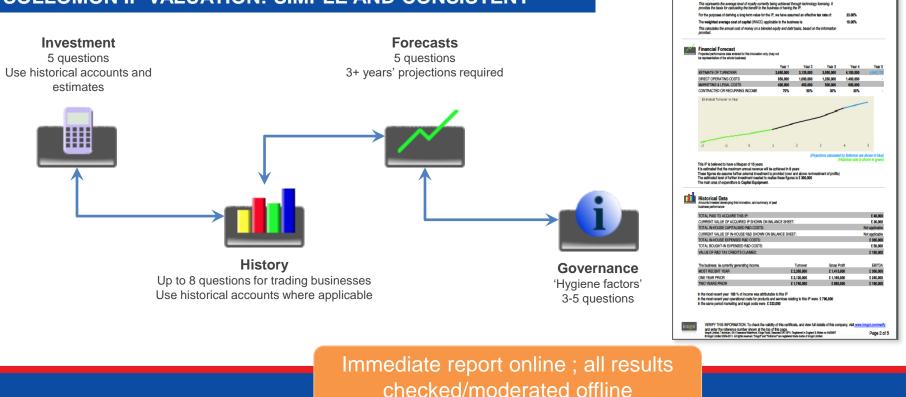
Price - £95/approx

EUR110/Lari 360

* Regularly updated; optimised for UK but countryspecific forms available



SOLLOMON IP VALUATION: SIMPLE AND CONSISTENT



SLYZ-QODM-WYTD-GGGD

22 Nov 2013 13:58:14 GMT 1

3.25% - 4.25%

iolomon uses the information provided to project cashflow over the life of the IP. It then applies a "relief from royally" principle and brings he value back to a present day estimate by discourding the cashflow, applying an appropriate tax rate and a weighted cost of capital elevation below to the he whome and IP incourdences the cashflow, applying an appropriate tax rate and a weighted cost of capital

sollomon

The royalty rate most applicable to the organisations activities is:

Calculation Details



The indicative online tools: 'Sollomon'

Assets are captured and 'scored'

User completes a profile to identify registered and unregistered IP, other intangibles, markets, benefits, know-how and development stage

Financials are entered and 'scored'

Investment in IP development, historical trading performance, projected future incomes, 'hygiene factors'

Relief from royalty engine estimates risk-adjusted current value range

A well understood methodology; helps users by surfacing applicable licensing rates; capable of being driven from any good business plan

Cost Methodologies

Cost-based calculations using both a cost equivalent (reproduction) and invested value (amortisation) basis also provided in this single report. Used by banks as part of lending process to provide baseline view of current value of accumulated IP and intangibles expenditure,

Reports produced instantly, then moderated offline

- From approx £395/EUR 455/ Lari 1880
- Identified over £800/EUR 945M in hidden assets to date

20			te issued		2013 13:58:14 GM	
	ollomon	Ve	raion	1		
		Th	e current status	of this valuation	Is: GREEN	
	Calculation Details How bolomon calculated the IP value indication Solomon uses the information provided to project the value hack to a present day estimate by disco calculation tablored to the business and IP character	cashflow over the life riling the cashflow, a	of the IP. It then pplying an approp	applies a "relief tru visite tax rate and	om royally* principi a weighted cost of	ie and brin f capital
	Calculation taking to the business and in character The royalty rate most applicable to the organisat This represents the average level of mystry currer provides the basis for acculating the benefit to the	ione activities is:			3.25% - 4.25%	
	For the purposes of deriving a long-term value for				23.00%	
	The weighted average cost of capital (WACC) a This calculates the annual cost of money on a ble provided.	pplicable to the busin	ness is:		18.00%	
<u>^/</u>	Financial Forecast Projected performance data entered for this innovation on be representative of the whole business)	ły (may not				
	ESTIMATE OF TURNOVER	Year 1	Year 2	Year 3	Year 4	Yes
	DRECT OPERATING COSTS	2,650,000	3,125,000	3,550,000	4,150,000	4,542,
	MARKETING & LEGAL COSTS	400,000	450,000	500,000	600,000	
	CONTRACTED OR RECURRING INCOME	70%	50%	30%	20%	
	-2 -4 0	-	2	3	4	s
	This IP is believed to have a lifescen of 10 years		(Pro)			shawm in b
		III be achieved in 6 y int is provided (over o realise these figure	(Pro)	ections calculated	t by Soliomon are i	shawm in b
đ	This IP is believed to have a lifespan of 10 years it is estimated that the maximum annual revenue w These figures do assume further external investme the estimated sevel of turther investment needed to	III be achieved in 6 y int is provided (over o realise these figure nt .	(Pro)	ections calculated	t by Soliomon are i	shawm in b
đ	This P is believed to have a lifegon of 19 years 14 settinated for the maximum minut reverse is there signated assume them determin investigation that estimates and explore the determination association that man areas of explorations. To adjust Explorement Historical Data associations determining the investion, and sume between performance. TOTAL PAR TO AGAURIES THIS IP:	fill be achieved in 6 y nnt is provided (over o malice these tigure at . ry of pest	(Pro) ears and above re-inve is 2 300,000	ections calculated	t by Soliomon are i	phown in b bown in pro
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A cost-effective way for any company to undertake an IP valuation for different purposes – as set out in session 2





Any questions?

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